360Kids Support Services

Financial Statements

March 31, 2026

PROFESSIONAL CORPORATION
AUDIT · TAX · ADVISORY

INDEPENDENT AUDITOR'S REPORT

To the Members of 360kids Support Services

Opinion

We have audited the financial statements of 360kids Support Services (the "organization"), which comprise the statement of financial position as at March 31, 2026, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2026, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

NVS Professional Corporation

NVS Professional Corporation
Chartered Professional Accountants
Authorized to practise public accounting by
the Chartered Professional Accountants of Ontario

Markham, Ontario
August 27, 2026

360kids Support Services

Statement of Financial Position
As at March 31

	Unrestricted Fund		Restricted Fund		Total	
	2026	**2025**	**2026**	**2025**	**2026**	**2025**
Assets						
Current Assets						
Cash and cash equivalents	$ 3,325,388	$ 2,058,187	$ 73,531	$ 88,627	$ 3,398,919	$ 2,146,814
Accounts receivable and sundry	232,845	137,375	349,887	871,070	582,732	1,008,445
Prepaid and other assets (Note 2)	95,664	39,247	77,531	109,302	173,194	148,549
Investments (Note 3)	2,108,133	3,126,905	-	-	2,108,133	3,126,905
Due (to) from funds (Note 4)	(2,041,623)	(1,560,374)	2,041,623	1,560,374	-	-
	3,720,407	3,801,340	2,542,572	2,629,373	6,262,979	6,430,713
Capital assets (Note 5)	7,620	9,553	7,778,151	5,659,938	7,785,771	5,669,491
	$ 3,728,027	$ 3,810,894	$ 10,320,723	$ 8,289,311	$ 14,048,750	$ 12,100,205
Liabilities and Fund Balancess						
Current Liabilities						
Accounts Payable and accrued laibilities (Note 6)	$ 436,608	$ 129,840	$ 270,854	$ 876,181	$ 707,462	$ 1,006,021
	436,608	129,840	270,854	876,181	707,462	1,006,021
Fund balances (Note 7,8)	3,291,419	3,681,054	10,049,869	7,413,130	13,341,288	11,094,184
	$ 3,728,027	$ 3,810,894	$ 10,320,723	$ 8,289,311	$ 14,048,750	$ 12,100,205

On behalf of the Board

Director ______________________

Director ______________________

360Kids Support Services

Statement of Operations and Changes in Fund Balances
Year ended March 31

	Unrestricted Fund		Restricted Fund		Total	
	2026	**2025**	**2026**	**2025**	**2026**	**2025**
Revenue						
Grants and subsidies (Note 10)	$ -	$ -	$ 11,935,643	$ 10,178,109	$ 11,935,643	$ 10,178,109
Fundraising and donations (Note 11)	1,102,666	1,476,394	833,207	852,826	$ 1,935,872	2,329,220
Investment income (loss)	270,158	246,973	-	-	$ 270,158	246,973
Other income	5,031	4,814	168,478	195,678	$ 173,509	200,492
	1,377,855	1,728,181	12,937,327	11,226,613	14,315,182	12,954,794
Expenditures						
Salary and employee benefits	1,069,933	364,053	7,197,365	7,352,696	8,267,299	7,716,749
Other program costs	118,998	164,186	1,487,759	1,454,127	1,606,757	1,618,313
General and administration	425,202	539,236	382,201	400,344	807,404	939,580
Building occupancy costs	151,423	177,340	1,012,215	695,722	1,163,639	873,062
Depreciation of capital assets	1,933	432	221,047	174,605	222,980	175,037
	1,767,490	1,245,247	10,300,588	10,077,494	12,068,078	11,322,741
(Deficiency) / Excess of revenue over expenditures for the year	(389,635)	482,934	2,636,739	1,149,119	2,247,104	1,632,053
Fund balances, beginning of year	3,681,054	3,198,120	7,413,130	6,264,011	11,094,184	9,462,131
Fund balances, end of year	$ 3,291,419	$ 3,681,054	$ 10,049,869	$ 7,413,130	$ 13,341,288	$ 11,094,184

360kids Support Services

Statement of Cash Flows
Year Ended March 31

	Unrestricted Fund		Restricted Fund		Total	
	2026	**2025**	**2026**	**2025**	**2026**	**2025**
Cash flows from operating activities						
(Deficiency) / Excess of revenue over expenditures for the year	$ (389,635)	$ 482,934	$ 2,636,739	$ 1,149,119	$ 2,247,104	$ 1,632,053
Items not affecting cash:						
Unrealized gain on investments	(125,005)	118,616	-	-	(125,005)	118,616
Net income from investments	(73,437)	-	-	-	(73,437)	-
Depreciation of capital assets (Note 5)	1,933	432	221,047	174,605	222,980	175,037
	(586,143)	601,982	2,857,786	1,323,724	2,271,643	1,925,706
Changes in non-cash working capital						
Accounts receivable	(95,470)	(26,200)	521,183	109,599	425,713	83,399
Prepaid expenses	(56,417)	11,303	31,771	(23,706)	(24,645)	(12,403)
Due(to) from funds	481,249	497,769	(481,249)	(497,769)	-	-
Accounts payable and accrued liabilities	306,768	(457,494)	(605,327)	852,762	(298,559)	395,267
	49,987	627,360	2,324,164	1,764,610	2,374,151	2,391,969
Cash flows from investing activities						
Increase in investments	(21,515)	(281,961)	-	-	(21,515)	(281,961)
Redemption of investments	1,238,729	-	-	-	1,238,729	-
Purchase of capital assets	-	(9,666)	(2,339,260)	(1,765,644)	(2,339,260)	(1,775,310)
	1,217,214	(291,629)	(2,339,260)	(1,765,644)	(1,122,047)	(2,057,272)
Net increase (decrease) in cash and cash equivalents	1,267,201	335,731	(15,096)	(1,034)	1,252,105	334,697
Cash and cash equivalents, beginning of year	2,058,187	1,722,456	88,627	89,662	2,146,814	1,812,118
Cash and cash equivalents, end of year	$ 3,325,388	$ 2,058,187	$ 73,531	$ 88,627	$ 3,398,919	$ 2,146,814

Organization

360Kids Support Services (360°kids) is a community-based organization that has been providing support services to at-risk and homeless youth in York Region for more than three decades. Our primary focus is providing aid and support to at-risk and homeless youth. 360°kids is a one-stop agency where young people at-risk can access safe, supportive housing for the day, the night or as long as three years. We offer a full range of support services: clothing and food, personal support, outreach, counselling, life skills training, employment programs, education upgrading, and job searching, which are designed to help youth get back on their feet.

360°kids is incorporated by letters patent under the Ontario Corporations Act as a corporation without share capital and is now governed by the Ontario Not-For-Profit Corporations Act. 360°kids is registered as a charitable organization under the Income Tax Act and as such is exempt from income taxes. 360°kids must meet certain requirements under the Income Tax Act (Canada). In the opinion of management these requirements have been met.

1. Summary of significant accounting policies

Basis of presentation
The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations, accordingly, these financial statements have been prepared in accordance with Canadian generally accepted accounting principles.

Use of estimates
The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of income and expenditures during the reported period. Primary components of these financial statements which include estimates are capital assets with respect to useful life and amortization. Actual results could differ from management's best estimates as additional information becomes available in the future.

Financial instruments
360°kids initially recognizes financial instruments at fair value and subsequently measures them at each reporting date as follows:

Asset/Liability	Asset/Liability Measurement
Cash and cash equivalents	Fair value
Accounts receivable and sundry	Amortized cost
Investments	Fair value
Due (to) from funds	Amortized cost
Accounts payable and accrued liabilities	Amortized cost

1. Summary of significant accounting policies (continued)

Financial instruments (continued)
Financial assets measured at amortized cost are assessed at each reporting date for indications of impairment. If such impairment exists the asset shall be written down and the resulting impairment loss will be recognized in the statement of operations for the period.

360°kids recognizes its transaction costs in net income in the period incurred.

Fund accounting
The Unrestricted fund accounts for 360°kids' administrative activities. This fund reports unrestricted resources in excess of the operating requirements and restricted contributions for which no corresponding restricted fund is presented.

The Restricted fund reports the use of restricted resources as follows:

> The Restricted Capital Assets fund reports the assets and liabilities, revenues and expenses related to the restricted program capital assets.
>
> The Externally Restricted fund accounts for 360°kids' program activities where the grantor or donor has specified restrictions as to the use of the funds. These programs include five owned properties providing youth housing, eight additional transitional housing sites, two Youth Hubs, after school programming, and several employment programs for youth. Other agency initiatives include youth outreach, family and individual counselling, youth engagement, leadership of a Regional Youth Strategy as well as housing and supports for survivors of human trafficking.
>
> The Capital Reserve fund reports accumulated resources specifically designated by the grantor for the repair and replacement of certain capital assets.

Revenue recognition
360°kids follows the restricted fund method of accounting for contributions.

Contributions, fundraising, and donations are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Investment income, comprised of interest, dividends and change in market value, is recognized as revenue of the unrestricted fund. Interest and dividends included in investment income are accrued when earned. Realized gains (losses) included in change in market value are recognized when realized. Unrealized gains (losses) included in change in market value are recognized at each year end date based on the unrealized market value increase or decrease of investments during the year.

Other income comprised of program rental income (income from youth occupancy agreements) is recognized as revenue when earned and service is rendered.

1. Summary of significant accounting policies (continued)

Revenue recognition (continued)

Unrestricted contributions are recognized as revenue in the Unrestricted fund.

Externally restricted contributions for which a corresponding fund is presented are recognized as revenue in the appropriate Restricted fund.

Externally restricted contributions for which no corresponding fund is presented are recognized in the Unrestricted fund in accordance with the deferral method.

Cash and cash equivalents

Cash and cash equivalents are defined as cash on hand, bank balances and money market funds.

Comprised of:	2026	2025
Cash on hand and bank balances	$ 3,271,016	$ 2,025,448
Money market funds	127,904	121,366
	$ 3,398,919	$ 2,146,814

Capital assets

Capital assets are recorded at cost. Depreciation is provided over their expected useful lives on a straight-line basis as follows:

Buildings	25 years
Office furniture and equipment	5 years
Residential furnishings and equipment	5 years
Vehicle	5 years
Computer equipment	4 years
Leasehold improvements	Term of lease

Donations in kind

Donated goods and services in kind are recorded as donations and expensed at fair value when an objective basis to measure their value is available and would have been ordinarily purchased.

Allocation of expenses

360kids segregates its Restricted fund into programs and allocates administrative expenses from the Unrestricted fund to the programs.

Administration costs are allocated to the restricted programs based on the contracts with the funders.

2. Prepaid and other assets

	2026	2025
Prepaid rent	$ 52,165	30,596
Prepaid insurance	25,366	38,326
Vendor paid in advance	95,664	79,627
	$ 173,194	**$ 148,549**

3. Investments

Investments are comprised of investments in mutual funds, pooled funds, and exchange traded funds.

Comprised of:

	2026	2025
Canadian Fixed Income	$ 374,193	$ 369,070
International Fixed Income	612,089	541,811
Canadian Equities	399,452	313,187
US equities	200,526	209,842
International equities (incl. Global)	521,873	467,685
Guaranteed Investment Certificate	-	1,225,310
	$ 2,108,133	**$ 3,126,905**

Investment Income is comprised of:

Interest	$ 102,862	$ 43,844
Dividend	40,217	25,184
Unrealized change in market value	125,005	118,616
	$ 268,084	**$ 187,644**

Investment management fees charged to expenses are $21,831 (2025 - $20,035). Interest includes bank interest $41,274 (2025 - $5,297).

Guaranteed Investment Certificate with a major Canadian bank with 1 year term matured on October 9, 2025.

4. Due (to) from funds

Due (to) from funds represents current advances between funds with no fixed terms of repayment and bearing no interest.

5. Capital assets

2026

		Cost		Accumulated Depreciation		Net Book Value
Restricted capital assets:						
Land	$	2,498,715	$	-	$	2,498,715
Buildings		5,621,665		(660,741)		4,960,924
Office furniture and equipment		171,034		(101,838)		69,196
Vehicle		249,928		(69,572)		180,356
Computer equipment		78,365		(78,365)		-
Leasehold improvements		314,618		(245,658)		68,960
	$	**8,934,325**	**$**	**(1,156,174)**	**$**	**7,778,151**
Urestricted capital assets:						
Office furniture and equipment	$	76,019	$	(68,398)	$	7,620
Computer equipment		36,053		(36,053)		-
	$	**112,072**	**$**	**(104,451)**	**$**	**7,620**

2025

		Cost		Accumulated Depreciation		Net Book Value
Restricted capital assets:						
Land	$	2,498,715	$	-	$	2,498,715
Buildings		3,446,758		(533,491)		2,913,267
Office furniture and equipment		171,034		(75,515)		95,519
Vehicle		85,575		(60,428)		25,147
Computer equipment		78,365		(78,365)		-
Leasehold improvements		314,618		(187,328)		127,290
	$	**6,595,065**	**$**	**(935,127)**	**$**	**5,659,938**
Urestricted capital assets:						
Office furniture and equipment	$	76,019	$	(66,465)	$	9,553
Computer equipment		36,053		(36,053)		-
	$	**112,072**	**$**	**(102,518)**	**$**	**9,553**

Depreciation for the year is $222,980 (2025 - $175,037).

6. Accounts payable and accrued liabilities

Comprised of:

		2026		2025
Accounts Payable	$	93,842	$	290,061
Accrued Liabilities		397,437		620,206
Credit card payable		198,742		77,678
Due to client		16,994		5,686
Scholarship payable		-		11,120
Others		446		1,269
	$	**707,462**	**$**	**1,006,021**

7. Fund balances

The Restricted funds consist of the following:

		2026		2025
Restricted Capital Assets fund	$	7,374,751	$	5,256,538
Externally Restricted funds		2,602,611		2,084,085
Capital Reserve fund		72,507		72,507
	$	10,049,869	$	7,413,130

Restricted Capital Assets fund

Restricted Capital Assets fund represents restricted program capital assets net of accumulated depreciation. The change in the fund balance is represented by capital assets purchased of $2,339,260 (2025 - $1,362,244) less depreciation of capital assets of $221,047 (2025 - $174,605).

Externally Restricted funds

Externally Restricted funds represent the accumulated excess of revenues and interfund transfers over expenditures that will be utilized at a future date.

The Externally Restricted funds consist of the following:

		2026		2025
Other agency initiatives	$	865,437	$	514,443
Youth Initiatives		280,012		229,732
Emergency housing		374,619		425,636
Preventative programs		20,889		12,379
Residential programs		1,061,654		901,896
	$	2,602,611	$	2,084,085

8. Capital Reserve fund

The Capital Reserve fund represents the balance of funds received from MCCSS for the repair and replacement of certain capital assets. During the year no funds were received (2025 - $Nil), and a refund of $Nil (2025 - $3,021) was issued to MCCSS.

9. Commitments

360°kids has entered into agreements to lease premises and office equipment for various periods until June 2028. 360kids is committed to the following future minimum annual lease payments excluding HST.

Fiscal Year	
2026	$185,254
2027	6,572
2028 and beyond	16,724
	$208,550

10. Grants and Subsidies

Grants and subsidies include amounts from the following sources:

	2026	**2025**
Residential programs		
Municipality of York Region	$ 5,192,715	$ 3,510,243
United Way Greater Toronto	1,077,043	1,673,151
MCCSS	1,615,206	1,500,799
Toronto and York Region Children's Aid Society	476,710	451,694
Dnaagdawenmag Binnoojiiyag Child & Family	82,775	147,840
Simcoe Muskoka Family Connextions	-	10,036
Ontario Trillium Foundation	-	17,700
Miscellaneous programs	34,451	-
	8,478,900	7,311,463
Community		
Municipality of York Region	$ 968,015	$ 917,034
Human Resources Development Canada	1,299,893	892,220
MCCSS	530,375	530,375
Ministry of The Solicitor General	177,000	214,561
United Way Greater Toronto	276,361	164,195
Ontario Trillium Foundation	15,900	63,400
A Way Home	189,740	-
Ministry of Finance	(541)	-
	3,456,743	2,781,785
Fundraising and Administration		
Miscellaneous programs		
United Way Greater Toronto	$ -	$ 84,861
	-	84,861
	$ 11,935,643	**$ 10,178,109**

360°kids relies on several significant grants to fund its programs as noted above. Many of these grants will be renewed for the year ended March 31, 2026.

11. Fundraising and donations

Fundraising and donation revenue includes unrestricted donations in-kind of $97,830 (2025 - 87,588), 87,588), consisting of unrestricted contributed materials included in other program costs of $11,422 (2025 - $36,945) and unrestricted stock donation of $21,516 (2025 - $50,643).

12. Guarantees

In the normal course of business, 360°kids enters into agreements that meet the definition of a guarantee. Indemnity has been provided to all directors and officers of 360°kids for various items including, but not limited to, all costs to settle suits or actions due to involvement with 360°kids, subject to certain restrictions.

Directors’ and officers’ liability insurance has been purchased to mitigate the cost of any potential future suits or actions. The term of the indemnification is not explicitly defined but is limited to the period over which the indemnified party served as a director or officer of 360°kids.

There are no lawsuits or potential lawsuits or actions pending with respect to guarantees, therefore the maximum amount of any potential future payment cannot be reasonably determined.

13. Financial instruments

360°kids’ financial instruments are exposed to a variety of financial risks: credit risk; liquidity risk and market risk. 360°kids’ finance committee seeks to reduce these risks by establishing investment policies and procedures which include guidelines on allowable investment classes, asset allocation, asset diversification, credit quality, return benchmarks and risk tolerance. 360°kids’ investment committee delegates investment management by employing experienced investment managers, whose investment policies are in line with 360°kids’ own investment policy criteria. The investment managers are required to comply with these investment policies in order to reduce the above noted risks to 360°kids’ investments.

The finance committee meets at least annually to review and assess the investment manager’s compliance with the investment policies, review investment performance and investment strategies employed.

Credit risk

Credit risk is the risk that the issuer of a security will fail to discharge an obligation and cause the other party to incur a financial loss. 360°kids’ principal financial instruments subject to credit risk are accounts receivable and sundry, and investments. The balance of accounts receivable and sundry on the statement of financial position is 360°kids’ maximum exposure at that date. Two large funders comprises 99% of the receivables at year end. However, this risk is mitigated by the fact that the funder is a municipal government in which credit risk is very low. There is no provision for allowance for doubtful accounts this year or previous years. 360°kids mitigates its exposure to credit risk with respect to its investments with its policy of investing primarily in securities which are government or investment grade.

Liquidity risk

Liquidity risk is the risk that 360°kids will encounter difficulty in meeting obligations associated with financial liabilities. These risks are mitigated by the fact that 360°kids holds a substantial portion of its portfolio in cash and cash equivalents sufficient to discharge its financial liabilities when they are due.

13. Financial instruments continued

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. 360°kids is exposed to interest rate risk, currency risk and other price risk.

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. 360°kids holds investments in foreign currencies therefore they are exposed to currency risk. 360°kids' exposure to currency risk is limited to the international fixed income, US equities and international equities held, see Note 3.

Interest rate risk

Interest rate risk refers to the effect on the fair market value of 360°kids' financial instruments due to fluctuations in interest rates. 360°kids' primary exposure to interest rate risk is from short term fixed income securities. The risk with respect to investments is mitigated by their investment policies.

Other price risk

Other price risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. 360°kids' exposure to other price risk is limited to the investments on the statement of financial position.

Financial liabilities

At March 31, 2026, it is management's opinion that 360°kids is not in default of the terms of any of its financial liabilities.

14. Allocation of administration costs

360°kids allocates administrative costs to the programs according to the funding agreem The following amounts relating to administrative costs are included in Restricted expenditures on the statement of operations:

	2026	2025
Administration costs		
Salaries and employee benefits	$832,901	$799,304
General and administration	-	-
	$832,901	$799,304
Administration cost allocated to		
Residential programs	$552,127	$520,097
Community programs	280,774	279,207
	$832,901	$799,304

15. Contingent liabilities

As at the year end, three legal claims have been commended against 360°kids. The effec these financial statements is not yet determinable since the claims are still unsettled. Therefore, no amount has been accrued in these financial statements.

16. Restricted Operations Segmented According to the Contract with the Ministry of Children, Community and Social Services

	Child Welfare - Community and prevention Supports							Reintegration/ Rehabilitation Services- Community	Anti-Human Trafficking Community Supports			
	Operating residential	Community capacity building	Youth Outreach Worker	Youth Outreach Worker (SA)	Youth in Transition Worker	Enhanced YOW	Subtotal	Gang Prevention & Intervention	HOPE	Total MCCSS Service Contracts	Other program funding	Total
	E750	E753	E755	E755	E752	E755		E809				
Revenue												
Government subsidies	$ 597,103	$ 105,900	$ 313,650	$ 34,466	$ 83,890	$ 80,100	$ 1,215,108	$ 102,160	$ 453,794	$ 1,771,062	$ 10,164,580	$ 11,935,642
Other revenue	3,670	-	-	-	-	-	3,670	-	43,294	46,964	121,513	168,477
Fundraising and donations	-	-	11,238	-	-	-	11,238	40,000	25,200	76,438	756,768	833,206
	600,773	**105,900**	**324,888**	**34,466**	**83,890**	**80,100**	**1,230,016**	**142,160**	**522,288**	**1,894,464**	**11,042,861**	**12,937,325**
Expenditures												
Salaries	416,634	71,413	240,767	-	60,691	59,656	849,162	116,197	465,014	1,430,373	4,785,902	6,216,275
Benefits	53,056	12,828	38,522	-	10,506	9,384	124,296	20,607	59,165	204,067	750,592	954,659
Travel & Communication	8,114	4,420	6,678	-	3,945	3,651	26,807	5,288	5,643	37,737	124,269	162,007
Staff training	-	220	220	-	220	108	768	543	-	1,311	25,120	26,431
program costs	42,383	1,350	9,743	34,466	1,596	1,127	90,665	309	21,611	112,585	957,607	1,070,192
Building accommodation	24,281	-	-	-	-	-	24,281	-	29,531	53,812	958,403	1,012,215
Office	14,767	1,501	4,500	-	1,500	1,899	24,167	7,500	24,939	56,606	339,854	396,460
Allocate central administrative expense (salaries)	94,812	14,168	24,458	-	5,432	4,274	143,144	17,059	45,379	205,582	35,718	241,300
Total Expenses	**654,047**	**105,900**	**324,888**	**34,466**	**83,890**	**80,100**	**1,283,290**	**167,503**	**651,282**	**2,102,074**	**7,977,465**	**10,079,539**
Excess (deficit) of revenue over expenditures	(53,274)	-	-	-	-	-	(53,274)	(25,343)	(128,994)	(207,610)	3,065,396	2,857,786
Less: Amortization of capital assets	(18,719)	-	-	-	-	-	(18,719)	-	(2,775)	(21,494)	199,553	221,047
Excess (deficit) of revenue over expenditures for the year	(71,993)	-	-	-	-	-	(71,993)	(25,343)	(131,768)	(229,104)	2,865,843	2,636,739